

Agenda

of the

General Meeting

Held in the Warren Truss Chamber 45 Glendon Street Kingaroy

on Wednesday, 28 January 2015

Commencing at 9.00 am

Acting Chief Executive Officer: Gary Wall

SOUTH BURNETT REGIONAL COUNCIL AGENDA

Wednesday, 28 January 2015

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1. Leave Of Absence

Nil.

2. Prayers

A representative of the Kingaroy District Ministers Association offered prayers for Council and for the conduct of the Council meeting.

3. Confirmation of Minutes of Previous Meeting

3.1 South Burnett Regional Council Minutes

Précis

Confirmation of Minutes of meeting of the South Burnett Regional Council held in the Warren Truss Chamber, 45 Glendon Street Kingaroy.

Officer's Recommendation

That the minutes of the previous meeting held on Wednesday 17 December 2014 as recorded be confirmed

4. Mayoral Report

4.1 MR - 1412498 - Mayor's Portfolio Report

Document Information

IR No 1412498

Author Mayor, South Burnett Regional Council

Date 21 January 2015

Précis

Mayor's Portfolio Report

Summary

Mayor's Portfolio Report to Council.

Officer's Recommendation

That the Mayor's Portfolio Report to Council be received.

CONSIDERATION OF BUSINESS SECTIONS INCLUDING BUSINESS ARISING OUT OF MINUTES OF PREVIOUS MEETINGS

See Business Function Headings

5. Planning & Environment

5.1 Planning & Land Management (P&LM)

- (a) Officer's Reports
- 5.1.1 P&LM 1384200 Forwarding Application for Reconfiguration of a Lot (1 lot into 2 lots) 22 Bridget Carroll Road, Kingaroy Lot 9 RP180621 Applicant: Nikki Johnson C/- O'Reilly Nunn Favier

Document Information

IR No 1384200

Author Technical Officer - Planning

Endorsed

By Manager – Planning & Land Management

General Manager – Planning & Environment

Date 16 January 2015

Précis

Forwarding Application for Reconfiguration of a Lot (1 lot into 2 lots) 22 Bridget Carroll Road, Kingaroy - Lot 9 RP180621 Applicant: Nikki Johnson C/- O'Reilly Nunn Favier

Summary

Key Point Summary

- Application for Development Permit for Reconfiguration of a Lot (1 Lot into 2 Lots).
 Proposed Lot 10 is 4250m² and proposed Lot 9 is 16.73Ha in extent
- The land is zoned Rural and the application is Impact Assessable pursuant to the Kingaroy Shire IPA Planning Scheme.
- The proposal is considered an Inconsistent Reconfiguration as it results in a lot below the minimum lots size of 200Ha and a lot below the 40Ha minimum size allotment in the buffer area to the boundary of an Intensive animal husbandry (dairy) premises shown in SMOA Map 2D(i).
- Special Management Overlay Areas, SMOA Map 2D Economic Resources Class A
 Good Quality Agricultural Land and SMOA Map 2D (i) Economic Resources Buffer Area
 Management to Intensive Animal Husbandry & Industrial Zoned Land 500m Buffer to
 Feedlots and Piggeries (Piggery) affect the site
- The proposal can be supported given that the property has limited potential for farming
 pursuits due to a substantial drainage path and various rocky outcrops. The excision of the
 Dwelling House on proposed Lot 10 from the proposed balance Lot 9 forms a logical
 sequence of development given the size and location of the rural residential properties in
 the immediate vicinity of the site
- No submissions were received during the public notification period

The application is recommend for approval subject to reasonable and relevant conditions

Officer's Recommendation

That Council *approve* the applicants request for a Development Permit for Reconfiguration of a Lot (1 Lot into 2 Lots) at 22-30 Bridget Carroll Road, Kingaroy (and described as Lot 9 on RP180621) subject to the following conditions:

General

- GEN1. The subject site is to be developed generally in accordance with the plans and information submitted with the application unless otherwise amended by the following conditions:
 - Drawing No: 4373 P1, Sheet No: 1 of 1, Rev -, Title: Proposed Reconfigure a lot (1 lot into 2 lots), Drawn by: O'Reilly Nunn Favier and dated 17/9/14
- GEN2. All works, including the repair or relocation of services (Telstra, lighting) is to be completed at no cost to Council.

Compliance Assessment

GEN3. All conditions of this approval are to be satisfied prior to Council issuing a Compliance Certificate for the sealing of the Survey Plan, and it is the applicant's responsibility to notify Council to inspect compliance with conditions.

A Compliance Certificate fee will be charged, with payment required prior to Council approval of the associated documentation requiring compliance assessment. Expose.

Survey Marks

RAL1. Prior to the submission of the Survey Plan to Council, the applicant is to reinstate survey marks and install new survey marks in their correct position in accordance with the Survey Plan, and the work is to be certified in writing by a Licensed Surveyor.

Natural Resources Valuation Fees

RAL2. Payment of Department of Natural Resources and Mines valuation fees that will result from the issue of split valuations prior to Council sealing the Plan of Survey. The contribution is currently assessed at \$92.00 (2 x \$46.00); however, the actual amount payable will be based on Council's Register of Regulatory & Cost-Recovery Fees and the rate applicable at the time of payment.

Infrastructure Charge

RAL3. The proposed development is inconsistent with the planning assumptions of the Adopted Infrastructure Charges Resolution No.1 (2013) and the land is located outside of the Priority Infrastructure Area.

Payment of the adopted infrastructure charge for water and parks contained in the attached Adopted Infrastructure Charges Notice must be paid prior to Council sealing the Plan of Survey.

Property Access

- ENG 1. Prior to sealing the survey plan, provide access to the proposed Lot 10 from the abutting road carriageway of Bridget Carroll Road at a point approximately 55 metres south of the southern boundary of existing Lot 8 RP180621, in accordance with the details in IPWEAQ Standard Drawing SEQ R-056 and Table S2.7 Design and Construction Standards of the Kingaroy Shire Council IPA Planning Scheme.
- ENG 2. Only one (1) access point from Bridget Carroll Road to the proposed balance Lot 9 is permitted.

ENG 3. The balance allotment entrance shall be constructed:

- (a) to allow access and egress from the site in a forward gear;
- (b) such that it does not cause a trip hazard to pedestrians;
- (c) to ensure that low-clearance vehicles can enter and leave the property; and
- (d) such that fencing, landscaping and letterboxes do not impede sight lines for vehicles leaving the site or driving along Bridget Carroll Road.

Roads

ENG4. The Applicant shall either:

- construct the extension of the sealed bitumen road along Bridget Carroll Road to the southern extent of the proposed property access driveway for the balance Lot 9, under a separate Development Permit for Operational Works; or
- reach an infrastructure agreement with Council to cover the cost of (a). The road would be built as part of future development of the balance Lot 9 RP180621.
- ENG5. Subject to Condition ENG 4, Bridget Carroll Road shall be designed in accordance with the Austroads *Guide to Road Design*, Kingaroy Shire IPA Planning Scheme, *Queensland Streets* and where relevant *Rural Road Design Guide to the Geometric Design of Rural Roads*. The road pavement shall be designed to cater for traffic loading for the ultimate development, to connect to and match the road formation and seal width of the existing sealed part of Bridget Carroll Road.

Property Boundaries

ENG6. All existing on-site structures and facilities including any transpiration and irrigation areas shall be relocated if necessary so as not to cross the proposed property boundaries.

Stormwater Drainage

- ENG7. Management of stormwater shall be in accordance with the requirements of Schedule 2, Tables S2.11, S2.12 and S2.13 *Design and Construction Standards* of the Kingaroy Shire IPA Planning Scheme.
- ENG8. The stormwater drainage system serving the proposed Lot 10 and balance Lot 9 shall be designed so that the post-development flows at the point of discharge to all downstream properties including road reserves remains consistent with the pre-developed case.
- ENG9. Drainage shall be designed such that no restriction to existing or developed stormwater flow from upstream or downstream properties or ponding of stormwater within upstream and downstream properties occurs as a result of this development.

Water Supply

- ENG10. Prior to sealing the Plan of Survey, the applicant shall demonstrate that an adequate reticulated town water supply connection to service the full requirements of the balance Lot 9 can be made available at the property boundary in accordance with the requirements of Schedule 2, Division 3.2 Design and Construction Standards, Table S2.10 of the Kingaroy Shire IPA Planning Scheme.
- ENG11. The existing 100mm diameter water main in Bridgett Carroll Road shall be extended to a point at least 1 metre south of the southern boundary of proposed Lot 10 and terminated with a fire hydrant. The main shall be designed in accordance with the *Planning Guidelines for Water Supply and Sewerage, April 2010* and Technical Bulletins published by the Department of Natural Resources & Mines and shall consider the demand and pressure required at each lot.

The applicant shall submit detailed plans to comply with this condition, with a separate Development Permit application for Operational Works.

Advice

- ADV1. Section 341(2)(a) of the *Sustainable Planning Act 2009* provides that, if this approval is not acted upon within the period of four (4) years the approval will lapse. Note that in accordance with section 341(7) a related approval may extend the relevant (currency) period.
- ADV2. Telecommunication connections can be arranged by emailing *F1103721* @team.telstra.com providing the following information:
 - Full name; Address of property including state & postcode;
 - Lot No's and Plan No's: and
 - What the development is (units, subdivision, shop, etc)
- ADV3. This development approval does not authorise any activity that may harm Aboriginal Cultural Heritage. Under the *Aboriginal Cultural Heritage Act 2003* you have a duty of care in relation to such heritage. Section 23(1) provides that "A person who carries out an activity must take all reasonable and practicable measures to ensure the activity does not harm Aboriginal Cultural Heritage." Council does not warrant that the approved development avoids affecting Aboriginal Cultural Heritage. It may therefore, be prudent for you to carry out searches, consultation, or a Cultural Heritage assessment to ascertain the presence or otherwise of Aboriginal Cultural Heritage. The Act and the associated duty of care guidelines explain your obligations in more detail and should be consulted before proceeding.
- ADV4. Attached for your information is a copy of Division 8 of the *Sustainable Planning Act* 2009 as regards Rights of Appeal. With respect to Appeal Rights of Applicants, the following is drawn to your attention
 - a) the applicant's Appeal Period commences upon receipt of this advice and expires twenty (20) business days thereafter.
 - b) should the applicant notify the Assessment Manager (Council) in writing of acceptance of the conditions of approval and that it is not intended to make an appeal, the Applicant's Appeal Period is at an end.
- ADV5. The property is outside the water supply area, therefore, a minimum of 45,000L rainwater storage should be made available to each individual lot.

Financial and Resource Implications

No implication can be identified.

Link to Corporate/Operational Plan

- GO3 Balanced development that preserves and enhances our region.
- GO3.3 Implement policies and plans that support appropriate planning and development for business, industry and community needs.

Communication/Consultation (Internal/External)

Council's Infrastructure Department (Internal). Refer to Section 4.1 of this Report.

Legal Implications (Statutory Basis, Legal Risks)

No implication can be identified.

Policy/Local Law/Delegation Implications

No implication can be identified.

Asset Management Implications

No implication can be identified.

Adopted Infrastructure Charges Notice

To: Nikki Johnson

C/- O'Reilly Nunn Favier

PO Box 896

KINGAROY QLD 4610

Reference: 4373

Date of Issue: 14 January 2015

Reference Number: IR1384200

Amount of the Charge: \$9,223.50

Land to which the charge applies: 22–30 Bridget Carroll Road, Kingaroy

(and described as Lot 9 on RP180621)

The person to whom the charge must be paid: South Burnett Regional Council

When the charge is payable: Reconfiguration of a Lot: Before the Council seals the

Survey Plan for the creation of two rural lots (in accordance with Section 648H (a) of the Sustainable Planning Act 2009).

Advisory Notes:

The abovementioned charge may in the future be indexed;

- Enquiries regarding this Adopted Infrastructure Charges Notice can be made by contacting Council's Manager - Technical Services on 4189 9425;
- The apportionment of infrastructure charges to the relevant networks is proposed as follows:

| RAL | get Carroll Road, King | . • | ide of PIA | | | | |
|------------|-------------------------|----------------------|-----------------------|----------|------|-------------|----------------------------|
| References | :1384200 | | | | | | |
| Date | :20/11/2014 | | | | | | |
| Item | Description | Development Class | Unit | Quantity | Rate | Amount | Proportion (Water & Parks) |
| (a) | split existing lot 9 | Residential | No. of dwelling units | 2 | 8385 | \$16,770.00 | \$9,223.50 |
| (b) | RAL credit existing lot | | | 1 | 8385 | \$8,385.00 | \$4,611.75 |
| | TOTAL | | | | · | \$8,385.00 | \$4,611.75 |

5.2 Environmental Services (ES)

(a) Officer's Reports

No Report.

5.3 Waste (W)

(a) Officer's Reports

No Report.

5.4 Natural Resource Management (NRM) & Parks (NRM&P)

(a) Officer's Reports

No Report.

6. Economic Development (ED)

- (a) Officer's Reports
- 6.1 ED 1408826 Adoption of the inaugural South Burnett Regional Economic Development Strategy.

Document Information

IR No 1408826

Author Manager Economic Development

Endorsed

By Acting Chief Executive Officer

Date 12 January 2015

Précis

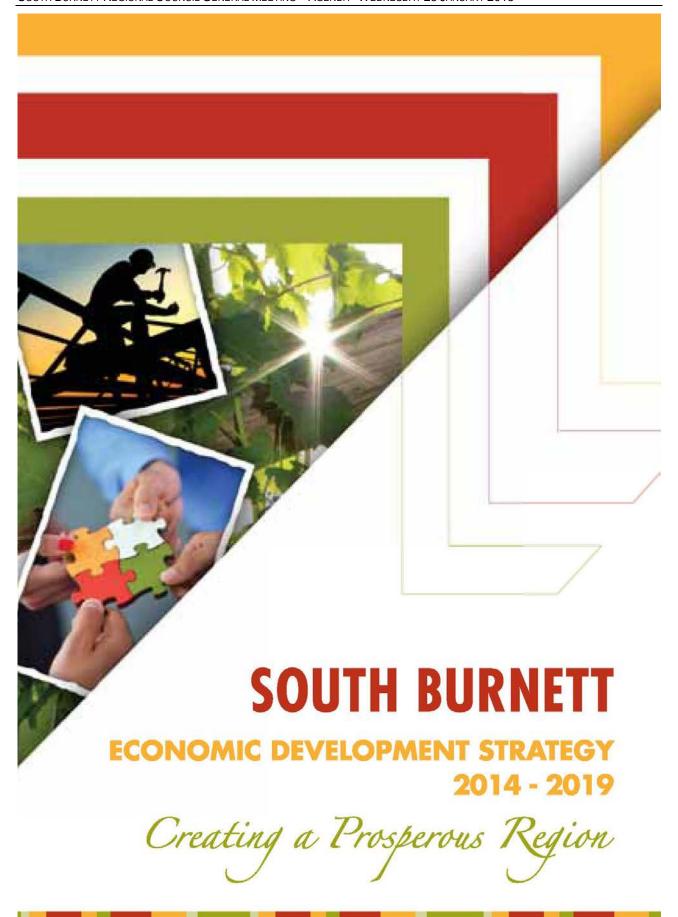
Council endorsement is sought for the adoption of the inaugural South Burnett Regional Economic Development Strategy.

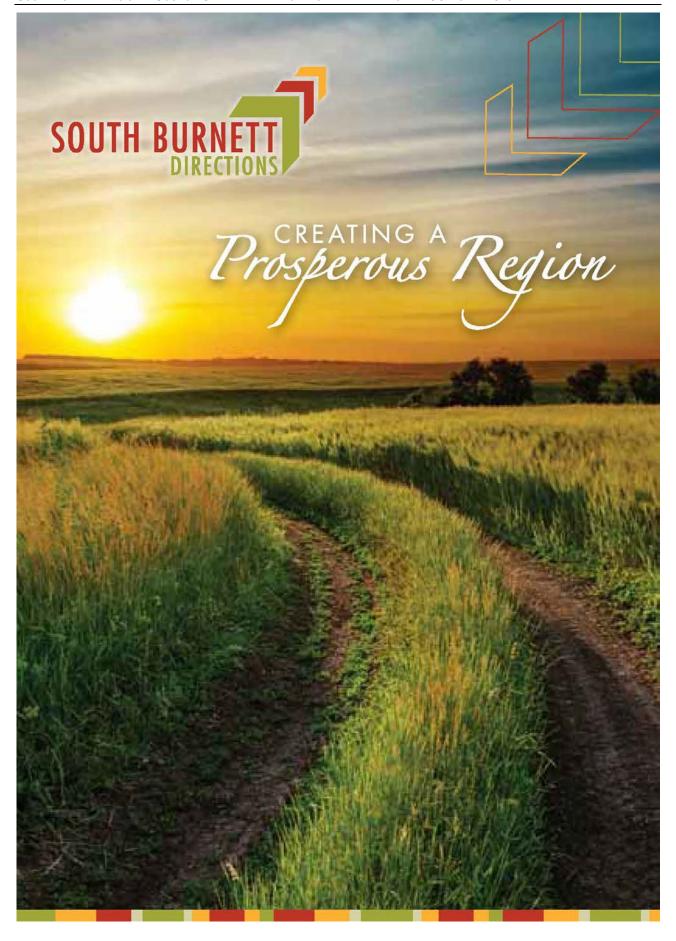
Summary

South Burnett Directions – Council's peak economic and tourism development organisation has developed the South Burnett's Regional Economic Development Strategy through consultation, facilitation and stakeholder engagement. Once this strategy is adopted by Council it will guide the South Burnett's economic development through to 2019.

Officer's Recommendation

That Council adopt the South Burnett Regional Economic Development Strategy.





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CHAIRMAN'S MESSAGE

This Economic Development Strategy 2014 – 2019 outlines the key goals and future direction of the South Burnett's developing regional economy.

I believe Creating a Prosperous Region will be achieved by 2019 with the ongoing partnership of the business community.

The policy review, research and broad community and business consultation undertaken to develop the Strategy has given us clear themes to focus on, including:

- 1. LEADERSHIP
- 2. INFRASTRUCTURE
- 3. BUSINESS DEVELOPMENT & GROWTH
- 4. MARKETING A LIVEABLE REGION

The Strategy outlines the South Burnett Regional Council's and South Burnett Directions approach for facilitating sustainable economic growth in the region by 2019 and in doing so:

- be a region where appropriate physical infrastructure is in place to sustain development.
- have appropriate soft infrastructure services in place for aged care, education, emergency, health, medical, social, and youth.
- be known as a district for collaboration and alliances among the business community that facilitate positive economic development outcomes.
- promote and maintain the focus on Kingaroy as the regional centre.
- undertake initiatives that develop vibrant townships throughout the South Burnett region.
- assist with development of trade, export, and tourism opportunities.
- be known as a centre for innovative and flexible businesses.
- be a region that is attractive for new and expanding business opportunities.
- promote enabling technologies for business and industry development.

Our South Burnett Community Plan 2032 has similar themes, whereby we were told the community wants:

"... leaders who are positive, committed to the area and have a 'can do' approach to problem solving." and "The South Burnett needs a regional identity."

We recognise the fundamental reliance on people as the foundation of a vibrant and innovative economy. The South Burnett's people are its brand; people make the South Burnett what it is and our economic development strategy acknowledges the role of people in a sustainable economy.

This strategy represents a refreshed opportunity for stakeholders to work collectively to achieve a shared vision for the economic development of the South Burnett. We want all sectors to embrace this strategy as its success relies on effective partnerships. Accordingly, South Burnett Directions will engage with and establish strategic partnerships with key stakeholders.

Sustainable economic development in the South Burnett region is reliant on the diversity and talent of people, their connections with each other and how well South Burnett Regional Council fosters those connections.

I encourage you to review the South Burnett Economic Development Strategy 2014-2019 and become actively involved in its implementation.



4

WELLTING A Prosperous Region ECONOMIC DEVELOPMENT STRATEGY 2014 - 2019 Creating a Pro

EXECUTIVE SUMMARY

The current and future planning horizons are well set for economic development in the South Burnett region to prosper and, in doing so, for the people who live and work in the region to positively embrace the changes that occur.

This Economic Development Strategy 2014 -2019 has been formulated with consideration for several major influences in the South Burnett region. This includes:

- Consideration for Federal and State Government strategic direction and major projects
- The South Burnett Regional Council's strategic direction and vision
- >> National and international economics and politics, and
- The natural environment and the 'make-up' of our region.

The Strategy aligns with the South Burnett Regional Council's Community Plan 2032, in which the community identified that:

"... in 20 years' time we want our region to still embrace our country lifestyle. We want to balance this with progress to be big enough to sustain ourselves in terms of industry development. We want to retain our individual communities but work together to ensure our future is sustainable and secure. In essence we want to be a major regional centre with a country lifestyle atmosphere."

The opportunities identified in this strategy align to a range of contemporary Queensland Government plans and strategies such as Governing for Growth: Economic Strategy and Action Plan and The Queensland Plan -Queenslanders' 30 Year Vision. In addition, this strategy aligns with the Wide Bay Burnett Regional Economic Development Strategy 2014 - 2019 and considers the Economic Development Strategies/Plans of the six regional Councils within the Wide Bay Burnett.

In 2013, South Burnett Regional Council established South Burnett Directions as the peak economic and tourism development organisation to focus on strategy development and identification and delivery of projects of regional significance. Initially, South Burnett Directions is a committee of South Burnett Regional Council with the scope to recommend the best entity structure and funding model that serves the South Burnett for long term sustainable development.

South Burnett Regional Council is committed to playing an active leadership role to achieve economic wellbeing and quality of life for the community and the region and the Economic Development Strategy 2014 - 2019 will play



PURPOSE OF THE STRATEGY

The purpose of the South Burnett *Economic Development Strategy 2014 – 2019* is to provide a positive framework to guide, support and give greater recognition to sustainable economic development. The aspirations and initiatives within this Strategy support and contribute to a richly diverse and open regional setting and reinforce an environment, that is appealing for people to live, work, visit and invest.

Importantly, the strategy provides a framework for direct action by South Burnett Directions, South Burnett Regional Council and stakeholders to achieve most efficient use of resources and realise the community's vision for sustainable development and growth.

This Strategy will guide the delivery of sustained prosperity in the South Burnett's business community. The South Burnett Regional Council will use it to inform long-term strategic planning decisions and in developing work plans and budgets, and the business community will use it as a source of information, ideas and encouragement. It should be viewed as a flexible and living document that recognises the need for participation and partnerships to achieve the desired outcomes.

reating a Prosperous Region Economic Development STRATEGY 2014 - 2019 Creating a Prosperous Region

The South Burnett Regional Council may perform other activities that generate secondary economic benefits (e.g. capital works) but the main purpose of those activities are not explicitly represented here. However, it is important to recognise that economic development principles underpin most activities the South Burnett Regional Council undertakes and the desired outcomes and guiding questions for economic development should be considered in decision-making at all times.

Our belief is that high quality community infrastructure is a key enabler for industry growth and the attraction of business investment that is fundamental to ensuring the basic quality of life for households.

The Economic Development Strategy 2014 – 2019 will guide South Burnett Directions' partnerships with other key stakeholders and businesses to enhance the economic well-being of its residents and facilitate local infrastructure developments and improvements.



BEYOND THE STATISTICS

FEATURES OF THE SOUTH BURNETT

The South Burnett region, provides a perfect blend of vibrant towns and country living set amongst rich soil and rolling hills and is home to more than 32,000 people who live, work and play here and will attract many more people as well as important business and industry investment over the coming years.

It is important to consider what defines the essence of this community and how we can be more and do more with what we have.

A strategy is about doing more and being more with what you have.

It is important for all communities to build on their strengths, shore up any weaknesses, leverage their opportunities and recognise threats.

SENSE OF PLACE

A strong sense of community and a feeling of belonging are experienced in the South Burnett region. There is passion held by residents toward the abundance of natural assets and the lifestyle that a rural and regional existence provides.

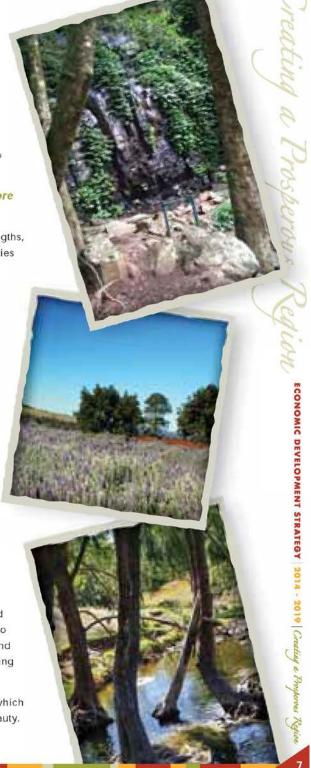
This combined with affordability and future opportunity reflects – 'a sense of place'.

NATURAL ASSETS

With the majestic Bunya Mountains as its backdrop and located at the edge of the Great Dividing Range, the South Burnett region provides a perfect blend of vibrant towns and country living set amongst rich agricultural farmland and rolling hills.

The South Burnett region has plenty to offer in the way of wetlands, fishing, bush-walking, bird watching and four-wheel driving. The region has two of the largest inland waterways (Lake Boondooma and Bjelke-Petersen Dam); perfect for water sports, fishing and getaways to suit any season.

The region is blessed with red and black soil which provides great agriculture prospects and natural beauty.



BEYOND THE STATISTICS

FEATURES OF THE SOUTH BURNETT

LEADERSHIP

Dedicated leadership is needed to raise awareness, help develop and communicate a common vision, and motivate stakeholders into action. Leadership can come from many places within the community. The Mayor and Councillors recognised the need to drive economic and tourism development by establishing South Burnett Directions as the peak body to develop strategy and deliver outcomes through projects of regional significance. The political influence of elected leadership is critical to helping communities stay on course toward a vibrant economic future.

The South Burnett Regional Council in partnership with South Burnett Directions fully accepts its leadership responsibility to facilitate sustainable economic growth in the region.

The strength of a single local economy depends on the economic strength of surrounding areas and, in this sense, the South Burnett region's future is intrinsically linked to that of the Wide Bay Burnett as a region. The South Burnett Regional Council already plays an active role in the Wide Bay Burnett Regional Organisation of Councils (WBBROC and its Regional Economic Development Advisory Committee (REDAC).

LOCATION

The South Burnett Region includes the towns of Kingaroy, Murgon, Nanango, Wondai, Blackbutt and Benarkin and is an easy 2-hour drive north-west of Brisbane and directly west of the Sunshine Coast, making it close enough for all the right reasons and far enough to ensure this coveted lifestyle is maintained.

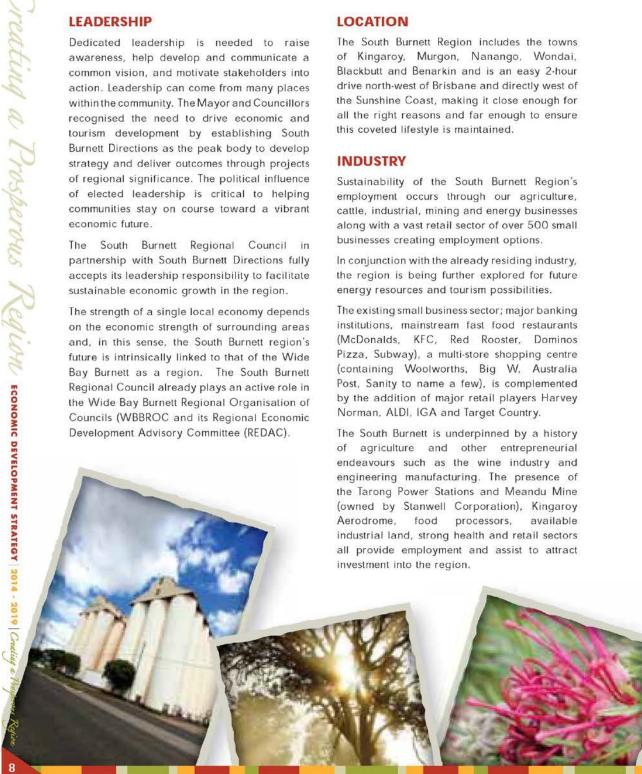
INDUSTRY

Sustainability of the South Burnett Region's employment occurs through our agriculture, cattle, industrial, mining and energy businesses along with a vast retail sector of over 500 small businesses creating employment options.

In conjunction with the already residing industry, the region is being further explored for future energy resources and tourism possibilities.

The existing small business sector; major banking institutions, mainstream fast food restaurants (McDonalds, KFC, Red Rooster, Dominos Pizza, Subway), a multi-store shopping centre (containing Woolworths, Big W, Australia Post, Sanity to name a few), is complemented by the addition of major retail players Harvey Norman, ALDI, IGA and Target Country.

The South Burnett is underpinned by a history of agriculture and other entrepreneurial endeavours such as the wine industry and Aerodrome, food processors, investment into the region.



THE VISION

It is recognised that there are likely to be major transitions in our way of life over the next 20 years. Like every other region in Australia, the South Burnett region will have to work hard to retain its lifestyle and environmental amenity. Huge global changes in social, economic and environmental conditions are now in train the South Burnett region has no choice but to prepare for what lies ahead. Recent issues like the global financial crisis and the uncertain recovery impact directly on the amount of money and jobs in the local economy. Increasing population and social pressures mean that people are more likely than ever before to seek a fresh start in places like the South Burnett Region. Perhaps biggest of all, the apparent acceleration of change in climate patterns and the likely increase in extreme weather conditions means that many of our traditional ways of doing things may be challenged. With this setting in mind, our vision is....



With the achievement of the economic development vision and objectives, by 2019, the South Burnett region will:

- be a region where appropriate physical infrastructure is in place to sustain development.
- have appropriate soft infrastructure services in place for aged care, education, emergency, health, medical, social, and youth.
- >> be known as a district for collaboration and alliances among the business community that facilitate positive economic development
- promote and maintain the focus on Kingaroy as the regional centre.
- >> undertake initiatives that develop vibrant townships throughout the South Burnett region.
- assist with development of trade, export, and tourism opportunities.
- be known as a centre for innovative and flexible businesses.
- » be a region that is attractive for new and expanding business opportunities.
- » promote enabling technologies for business and industry development.

Goals to achieve the strategy and vision must be defined to focus effort and ultimately, create a prosperous region. The following table details the current performance for the region in terms of specific economic indicators and also details our aspirations for 2019.

| GOALS FOR THE CHA | NGED ECONOMY |
|--|---------------------------------------|
| 2014 | 2019 |
| POPULATION: Population Growth 2012-13: 1.5% | Reflective of Queensland Growth Rate |
| ECONOMIC GROWTH: Gross Regional Product 2012-13: \$2b | Gross Regional Product 2019: \$2.7b |
| EMPLOYMENT: Employment Growth Dec Qtr 2013: -6.0% | Reflective of Qld Growth Rate |
| UNEMPLOYMENT: Unemployment Rate Dec Qtr 2013: 7.4% | Reflective of Qld Unemployment Rate |
| EMPLOYMENT: Employment Participation Rate (2012): 60.3% | Reflective of Qld Participation Rate |
| PERSONAL INCOME: Average Wage Income 2010/11: \$43,535 | Reflective of Qld Average Wage Income |

ECONOMIC DEVELOPMENT STRATEGY 2014 - 2019 | Creating a Prosperous Region

CAPITALISING ON OUR COMPETITIVE ADVANTAGE

South Burnett Region's competitive advantages are those attributes which give it a competitive edge over other places by offering something appealing and preferable to prospective residents, businesses and investors. The following section details the top four elements and associated key initiatives that will be focused on to deliver a prosperous region.

LEADERSHIP

Wise leadership nurtures collaboration which is key to achieving successful outcomes. Boldness with delivering our vision through working together and making the most of our capabilities and strengths.

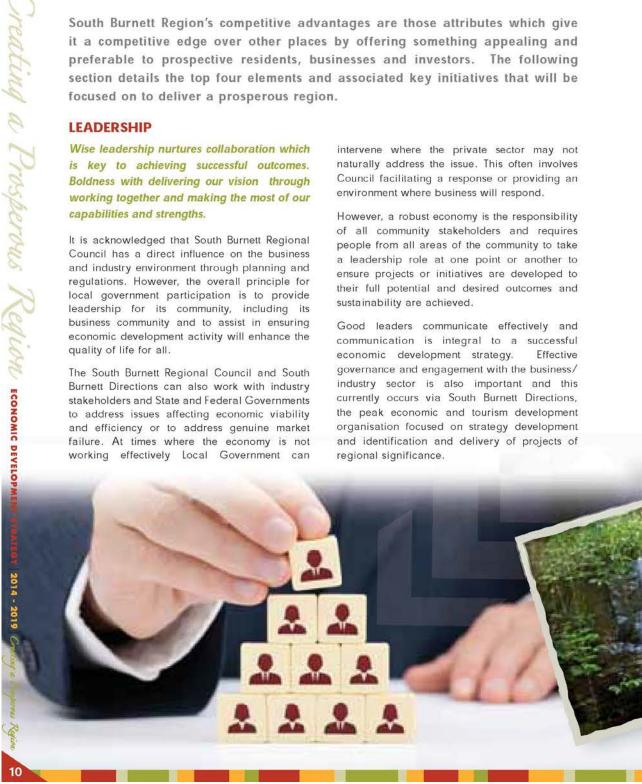
It is acknowledged that South Burnett Regional Council has a direct influence on the business and industry environment through planning and regulations. However, the overall principle for local government participation is to provide leadership for its community, including its business community and to assist in ensuring economic development activity will enhance the quality of life for all.

The South Burnett Regional Council and South Burnett Directions can also work with industry stakeholders and State and Federal Governments to address issues affecting economic viability and efficiency or to address genuine market failure. At times where the economy is not working effectively Local Government can

intervene where the private sector may not naturally address the issue. This often involves Council facilitating a response or providing an environment where business will respond.

However, a robust economy is the responsibility of all community stakeholders and requires people from all areas of the community to take a leadership role at one point or another to ensure projects or initiatives are developed to their full potential and desired outcomes and sustainability are achieved.

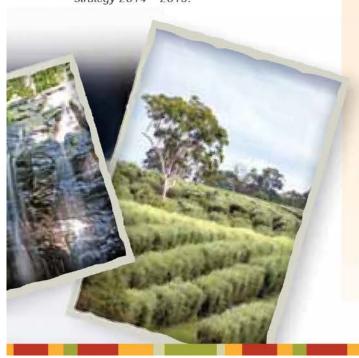
Good leaders communicate effectively and communication is integral to a successful economic development strategy. governance and engagement with the business/ industry sector is also important and this currently occurs via South Burnett Directions, the peak economic and tourism development organisation focused on strategy development and identification and delivery of projects of regional significance.



INITIATIVES

The strength of a single local economy depends on the economic strength of surrounding areas and, in this sense, the South Burnett region's future is intrinsically linked to that of the Wide Bay Burnett as a region. The southern end of the Wide Bay Burnett region is also closely linked to other major regions such as Toowoomba and the Surat Basin where economic and transport opportunities exist. It is imperative that the South Burnett region maintains its identity and competitive advantages however, for the South Burnett region to succeed in its quest for economic diversification and sustainability, the opportunity to partner with other Wide Bay Burnett Regional Councils, stakeholders and other neighbouring regions will be taken advantage of. The South Burnett Regional Council is already an active member of the Wide Bay Burnett Regional Organisation of Councils (WBBROC) which has accepted a leadership role on behalf of its regional community to increase economic prosperity and the benefits that flow from this by attracting people and businesses to move to the region. WBBROC member Councils including South Burnett Regional Council have committed to, in partnership with other key stakeholders, deliver on the Regional Economic Development Strategy 2014 - 2019.

- Continue to support South Burnett Directions to ensure there is a strong partnership between the business community and Council.
- South Burnett Directions continue to support current business, encourage business innovation and diversity and promote business efficiencies.
- Continue to be an active member of the Wide Bay Burnett Regional Organisation of Councils (WBBROC) and Regional Economic Development Advisory Committee (REDAC).
- Attract and host business delegations.
- Facilitate an annual South Burnett Region Economic Development Information Sharing Forum.
- Provision and dissemination of relevant information including the Local Economy Dashboard, Local Impact and reporting on key economic data.
- Enhance communication and engagement through the South Burnett Direction website and social media.
- Build strong relationships with Toowoomba and Wellcamp Airport, Somerset and Ipswich regions.



ECONOMIC DEVELOPMENT STRATEGY 2014 - 2019 | Creating a Prospersus R

CAPITALISING ON OUR COMPETITIVE ADVANTAGE

Critical infrastructure facilitates the efficient and effective movement of goods, people and ideas. This can provide for a comparative advantage.

INFRASTRUCTURE

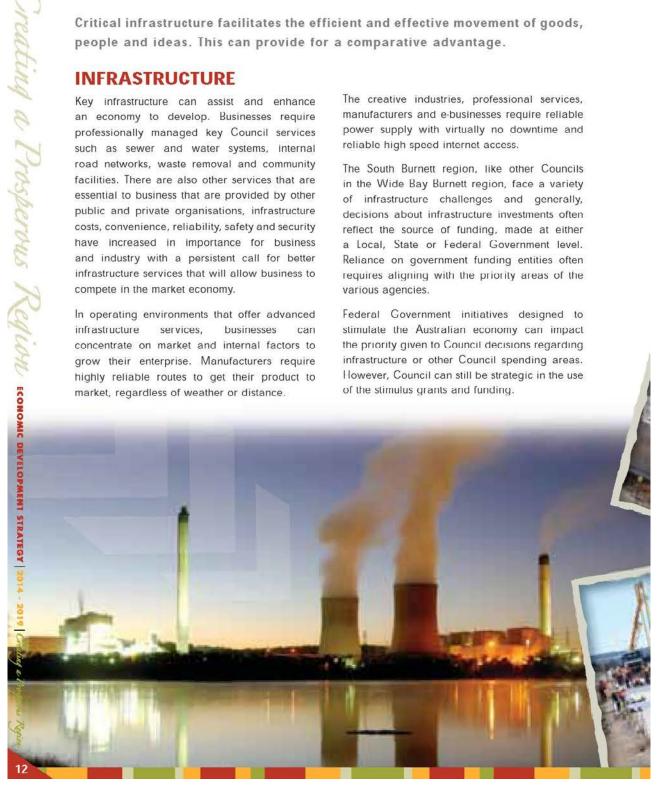
Key infrastructure can assist and enhance an economy to develop. Businesses require professionally managed key Council services such as sewer and water systems, internal road networks, waste removal and community facilities. There are also other services that are essential to business that are provided by other public and private organisations, infrastructure costs, convenience, reliability, safety and security have increased in importance for business and industry with a persistent call for better infrastructure services that will allow business to compete in the market economy.

In operating environments that offer advanced infrastructure services, businesses concentrate on market and internal factors to grow their enterprise. Manufacturers require highly reliable routes to get their product to market, regardless of weather or distance.

The creative industries, professional services, manufacturers and e-businesses require reliable power supply with virtually no downtime and reliable high speed internet access.

The South Burnett region, like other Councils in the Wide Bay Burnett region, face a variety of infrastructure challenges and generally, decisions about infrastructure investments often reflect the source of funding, made at either a Local, State or Federal Government level. Reliance on government funding entities often requires aligning with the priority areas of the various agencies.

Federal Government initiatives designed to stimulate the Australian economy can impact the priority given to Council decisions regarding infrastructure or other Council spending areas. However, Council can still be strategic in the use of the stimulus grants and funding.



Whilst the South Burnett region has its share of INITIATIVES infrastructure challenges, it also has a broad » Identify the key enabling array of existing infrastructure assets, good Infrastructure for the South potential for local and regional growth and opportunities for more sustainable business Burnett Region. practices through gas reticulation at a regional level and irrigation. » Facilitate and advocate for the provision of the enabling infrastructure on the region's behalf. » Inform and advise industry and business viewpoint to Council. » Identify and engage with key business stakeholders to exchange information and ideas. ECONOMIC DEVELOPMENT STRATEGY 2014 - 2019 Create

CAPITALISING ON OUR COMPETITIVE ADVANTAGE

BUSINESS DEVELOPMENT & GROWTH

There are key local business sectors that traditionally drive job growth in the South Burnett economy. Support for these sectors should be maintained to ensure their growth continues. There are, however, emerging niche industry sectors that require additional support and encouragement to establish in the region. It is these new industries that will create diversified employment opportunities into the future.

The ability of the business sector and the broader community to embrace innovation will be imperative to driving the future growth and prosperity.

It will allow the South Burnett region to rise as a regional destination of preference for business and industry, as well as support the liveability and quality of life for people in the broader community.

However, it is essential that innovation goes beyond mere improvement in efficiency and quality as a means to grow business. Innovation

must focus on creating new markets, increasing value for customers through greater levels of research and commercialisation and the fostering of ideas and innovation as key activities within the existing industry base. Increasing our capacity to generate new ideas and innovation is only part of the task. We must also look for new ways to bring these ideas to market. All too often, the "right" ideas and the "right" people fail to connect and we miss out on the economic benefits of translating ideas into products or services. Regional networks and forums are a good way of linking and sharing new ideas. Such avenues increase the possibility of new initiatives coming to the attention of private entrepreneurs and public sector facilitators.

A smart community, a community actively and effectively utilising e-commerce, can trade locally and even globally. Smart communities collaborate on projects, marketing initiatives and share resources. Smart communities share knowledge, think positively and act with confidence.



Confidence is a strategy in its own right and can INITIATIVES be sustained by groups of people with a common » Foster continued business goal. Businesses also need a place to grow. capability and improvement Growth requires space, labour, finance and through recognising achievement support. The availability of suitable commercial premises, industrial land and infrastructure along via the annual Business Excellence with a trained and skilled workforce and available Awards. business development support is essential to Deliver programs that assist business success and business managers to develop sustainability. their skills such as the Mentoring for Growth and Wide Bay Burnett Centre for Regional Innovation. Identify the tourism infrastructure, services and events needed to grow tourism in the South Burnett. SOUTH BURNET ECONOMIC DEVELOPMENT STRATEGY 2014 - 2019 Creating to Presperous

CAPITALISING ON OUR COMPETITIVE ADVANTAGE

MARKETING A LIVEABLE REGION

A clear and distinctive identity is essential in the attraction of both people and investment to a place. A place, like a product or a service, has to differentiate itself in the market to be successful.

Wherever there is "choice' there is competition. The South Burnett region as a place to live is regarded highly by the community for its liveability and the lifestyle opportunities. Housing affordability, the rural landscape and sense of community are clear attractions. For business and Industry, whether a large corporation, a small sole trader, it is about making a good Investment and the best opportunity for business sustainability.

Promotion of a place for business investment must make clear the comparative and competitive advantages.

However, the advantages promoted must be relevant to the business or industry being targeted by the promotion. In many cases the Identified advantages will self-select the most favourable market segments into which the South Burnett region can be promoted.

Traditionally business and industry communicate their identity through "brand". Similarly, a place brand can enhance the Image, recognition and positioning of existing and future enterprises in the marketplace. The South Burnett region has an opportunity to build such a brand and more effectively promote its identity as a regional hub, a leading niche business centre, sustainable business destination and tourism precinct and place of lifestyle choice.

A brand's success is measured by how well known the brand becomes and how well the consumer Identifies the brand with the product. The South Burnett's marketing strategy will ensure the South Burnett region is positioned effectively. It will create the right local, regional and national reputation and profile to attract the greatest Interest and Investment from those that may be considering the South Burnett region as a location to do business, invest, live or visit.



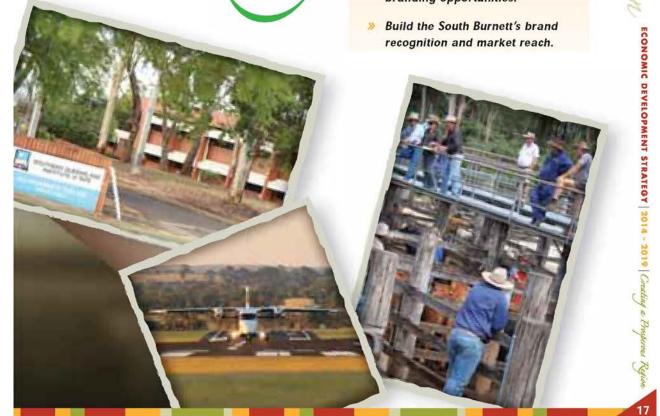
The characteristics and the people of the South Burnett region differentiates from other places to do business, invest, live or visit.

Consideration will be given to how the place brand fits with the regional brand to ensure that promotional synergies are strengthened. Involving the community, business community, regional partners and government organisations in the promotion of the South Burnett region will also ensure there is a more valuable statement on the attractiveness of the region for business, tourism and industry. This will partly be achieved by supporting and leveraging from the Wide Bay Burnett Perfect Place At Your Perfect Pace regional brand for attraction and retention of families/individuals and businesses.

Wide Bay Burnett THE PERFECT PLACE AT YOUR PERFECT PACE

INITIATIVES

- » Promote the need for new health services that provide employment and enables residents to minimise travel outside the region.
- » Grow efficient transport services that support employment, buy local, health services, and tourism.
- Develop accessible tertiary education pathways within the region.
- » Promote employment opportunities for all Australians and migrant workers.
- » Actively participate in regional branding opportunities.



ACHIEVING THE STRATEGY

Economic Development Strategy provides a framework of actions for the All activities will be undertaken with consideration for the guiding questions for economic development and contribute in some way to the achievement of the Strategy's desired outcomes.

APPENDIX 1 includes the five year Implementation Plan to support the strategy. On an annual basis via South Burnett Directions a review of the Strategy will be completed to check progress and ensure the strategy remains relevant to the constantly changing sociodemographic and business characteristics in our region.

Based on the above the annual review process will occur and the document revised, continually maintaining a five-year rolling horizon. The annual review will include:

- >> Consultation feedback
- Economic indicators review in accordance with the goals detailed on page 9
- >> Comments on the action outcomes

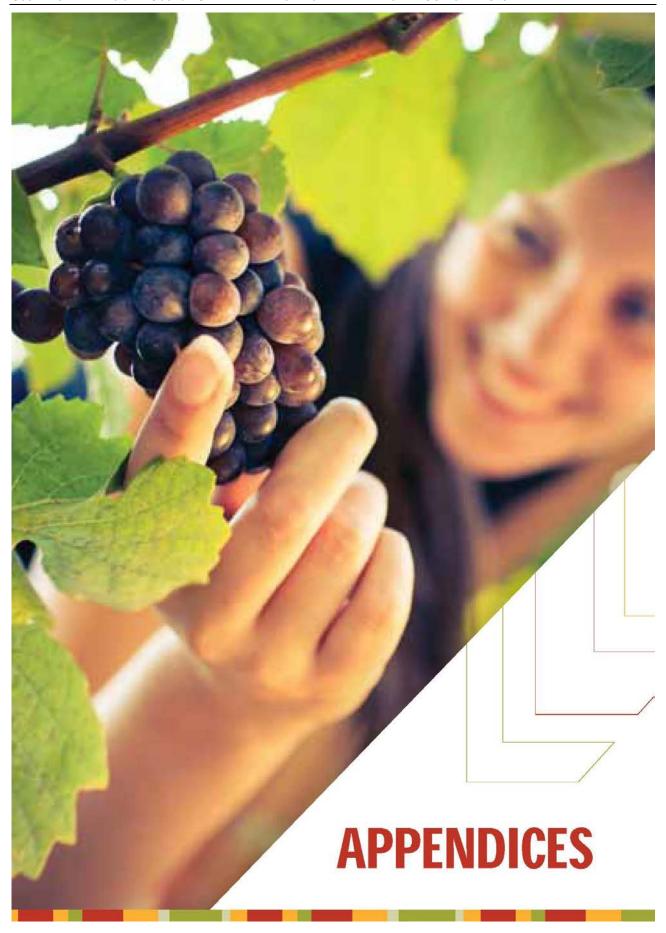
- Business confidence survey information comparison
- >> Project outcomes against relevant key performance indicators
- Revision and appraisal of projects
- >> An annual South Burnett economic 'score card' business presentation.

Ultimately, it is essential that the Economic Development Strategy 2014 - 2019 makes a positive difference to economic development in the South Burnett region and as the economy changes the Strategy still provides the best possible way to work with business to encourage new investment, innovation, learning and sustainable growth and employment.

Appendixes:

- 1. DELIVERY OF THE STRATEGY ECONOMIC DEVELOPMENT IMPLEMENTATION PLAN
- 2. COMMUNICATING WITH STAKEHOLDERS





ECONOMIC DEVELOPMENT IMPLEMENTATION PLAN

DELIVERY OF THE STRATEGY

This Economic Development Strategy provides a framework of actions for the future. The five-year implementation plans prioritise, provide timeframes, partnerships with stakeholders for the activites we aim to achieve. An annual review of the Strategy will be undertaken to ensure it remains relevant to the constantly changing socio-demographic and business characteristics in our region.

PROJECT AND ACTIVITY FILTER

An integral part of this strategy is to ensure that projects and activities undertaken meet predetermined criteria that generate positive answers to the following questions: "Does this activity."

QUESTION

Create wealth, employment or opportunity in a way that is consistent with the South Burnett Region's vision and four themes?

QUESTION 2

» Build on existing economic and natural strengths or diversify the Region's economy?

QUESTION

reating a Prosperous Region ECONOMIC DEVELOPMENT STRATEGY 2014 - 2019 Creating a Prosperous Region

Demonstrate that it is based on sound evidence, informed decision-making and consultation with relevant stakeholders?

QUESTIO 4 Support entrepreneurship, innovation and creative business responses and activity that meets an identified need?

QUESTION **5**

» Require responsible public intervention or investment?

6

» Display a bold and unique and innovative approach for a Rural Region?

20

THEME: LEADERSHIP

| | | efficiencies. | encourage business innovation and diversity and promote business | South Burnett Directions will support current businesses, | GOALS |
|--|--|---|--|--|-------------------|
| Identify and engage with key business stakeholders to exchange information and ideas. | Develop a 2030 vision for business in the South Burnett. | Ensure that the South Burnett Directions priorities inform the South Burnett Planning Scheme. | Report to the community on South Burnett Directions. | Determine South Burnett Directions most appropriate structure for its long term effectiveness. | ACTIONS |
| Conduct forums and meetings on a regular basis. Monitor industry sectors to gain intelligence about their challenges, goals and aspirations. | Produce a blueprint for Economic Development and regularly update. | South Burnett Planning Scheme recognises the objectives outlined by South Burnett Directions. South Burnett Planning Scheme facilitates sustainable business development across the Region. | Produce an annual performance 'scorecard' that reports on business and economic outcomes. Continually renew and reappraise projects. | Meet on a regular basis to discuss priorities and decide on actions. Work in concert with SBRC and the business community to produce measurable results. Evaluate the performance of SBD annually. | OUTCOMES MEASURES |
| Quarterly | Annually | Quarterly | Annually | Monthly and Annually | REVIEW |
| | | | | | - TIM |
| | | | | | TIME FRAI |
| | | | | | ME () |
| | | | | | ME (YRS) 4 5 |
| SBD | SBD | SBD | SBD | SBD | LEAD |
| SBRC, Business Association, Industry | SBRC, Business Association, Industry | SBRC | Business Association, Industry | SBRC, Business Association, Industry | STAKEHOLDERS |

THEME: BUSINESS DEVELOPMENT & GROWTH

| GOALS | ACTIONS | OUTCOMES MEASURES | REVIEW | ≓ | TIMEFRAME | ME | (YRS) | S | LEAD | STAKEHOLDERS |
|--|---|--|-----------|---|-----------|----|-------|---|-------------|---|
| | | | | - | 2 | ယ | 4 | 5 | | |
| South Burnett Directions will provide support and | Foster continued business capability and improvement through recognising achievement. | Host Business Excellence Awards annually which recognise business excellence. | Annually | | | | | | SBD | Business Association Industry |
| encouragement for businesses (established and emerging) across the | Assist business managers to develop their skills. | Implement a 'Mentoring for Growth' Program which assists business people to develop their skills. Conduct workshops for small business. | Annually | | | | | | SBD | Business Association |
| region to | | | | | Ц | Щ | Щ | Щ | | |
| build their capacity and capabilities. | Identify the tourism infrastructure and services needed to grow tourism in the South Burnett. | Develop a South Burnett Tourism and Events Strategy and Implementation plan. Encourage tourism organisations to advocate as a group. Assist tourism to source funding grants. | Quarterly | | | | | | SBD | SBTA |
| | | | | Ц | Ц | Щ | Щ | Щ | \parallel | |
| | Identify a suitable overseas Region/City that provides new business opportunities for South Burnett businesses. | Establish a Sister Region/City relationship based on trade opportunites. Engage with businesses that see overseas opportunities as part of their business model/ plan together with establishing strong linkages with Wellcamp Airport. | Quarterly | | | | | | SBD | Industry, Aus. Trade, Fed & State Gov, Business Association |
| | | | | | Ц | Щ | Щ | Щ | \prod | |
| | Promote the buy local concept including promoting domestic export (outside the region). | Support 'buy local' campaigns. | Annually | | | | | | SBD | Business Association |
| | Advocate for business associated infrastructure such as water, roads and | Recommend the best plan for the Kingaroy Airport. Lobby the Federal and State Government for infrastructure that supports business. | Quarterly | | | | | | SBD | SBRC, Fed & State Gov |
| | | | | | | L | L | L | | |

THEME: BUILD A LIVEABLE REGION

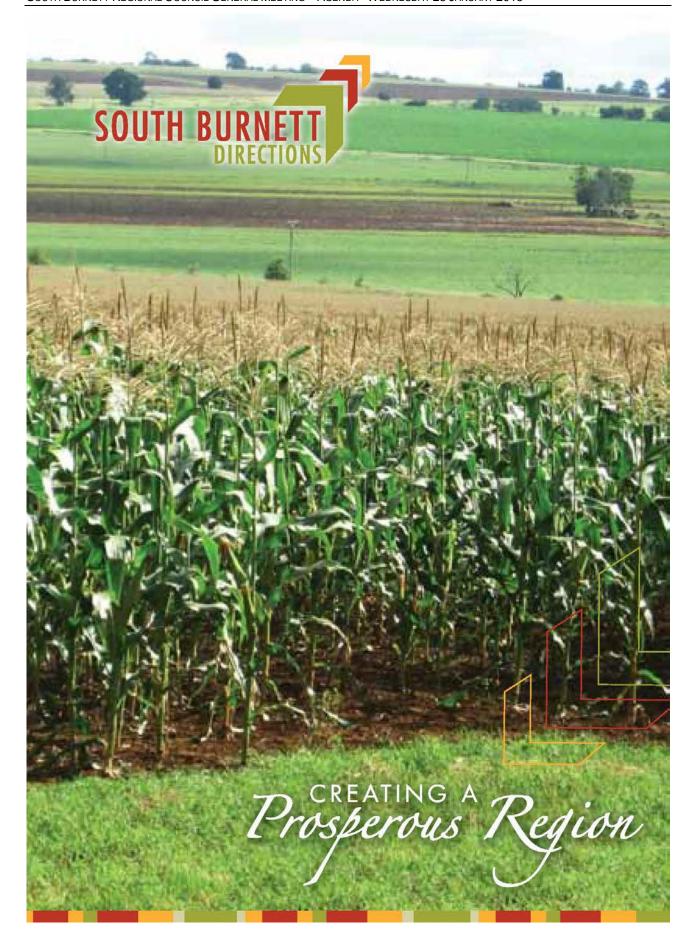
| | South Burnett Directions will improve the liveability of the South Burnett by advocating for supply and diversity of housing, education, health and vibrancy to attract workers to live and enjoy the region in which they work. | | | | GOALS |
|---|--|---|--|--|-------------------|
| Ensure business input into precinct planning - Kingaroy CBD. | Promote employment opportunities for all Australian and migrant workers including backpackers. | Develop accessible tertiary education pathways within the region. | Monitor efficient transport services for resource workers who live in the South Burnett. | Promote the need for new health services that provide employment and enables residents to minimise travel outside the region. | ACTIONS |
| Consult on streetscape plans including traffic flows, needs of business and ambience of the area. Explore the opportunity of a conference/entertainment centre in the South Burnett. | Encourage businesses to source labour from all origins. | Explore with the university and TAFE sector opportunities that provide pathways to qualifications/employment and better utilisation of existing infrastructure. | Promote FIFO and DIDO arrangements. | Lobby for a co-located joint South Burnett public and private hospital. Promote the need for additional health services (both existing and new). Advocate for an increase in aged care services. | OUTCOMES MEASURES |
| Quarterly | Quarterly | Quarterly | Quarterly | Quarterly | REVIEW |
| | | | | | - |
| | | | | | TIME FRAM |
| | | | | | AME |
| | | | | | 1E (YRS) |
| S | S | S | S | S | |
| SBD | SBD | SBD | SBD | SBD | LEAD |
| SBRC | Fed & State Gav | Universities, TAFE, Fed & State Gov, Private Enterprise | Industry | SBRC, SBPH, Qld Health, Fed & State Gov, Aged Care Providers, Medical GP & Specialists, Medicare local, Allied Health Services | STAKEHOLDERS |

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THEME: INFRASTRUCTURE

| GOALS | ACTIONS | OUTCOMES MEASURES | REVIEW | MIT | TIME FRAME | AME | (YRS) | | LEAD | STAKEHOLDERS |
|--|--|--|----------------|-----|------------|-----|-------|---|------|--|
| | | | | Ξ | 2 | ω | 4 | G | | |
| South Burnett Directions will work with South Burnett Regional | Identify the key enabling Infrastructure for the South Burnett region. | Consensus on and prioritising the region's infrastructure needs | Half Yearly | | | | | | SBD | SBRC, SBD, State & Fed Govt., Community |
| and other stakeholders to ensure critical infrastructure facilities and the effective movement | Facilitate and advocate for the provision of enabling infrastructure on the region's behalf. | Government support for new infrastructure. Funding submissions made for new infrastructure. | Quarterly | | | | | | SBD | SBRC, SBD, State & Fed Govt., Community |
| of produce, products and people are in place. | Inform and advise industry and business viewpoint to Council. | Communication sessions including forums and Workshops. | Half Yearly | | | | | | SBD | SBRC, SBD, State & Fed Govt., Community |
| | Identify and engage with key business stakeholders to exchange information. | Plans developed for future development | Half Yearly | | | | | | SBD | SBRC, SBD, State & Fed Govt., Community |

reating a Prosperous Region ECONOMIC DEVELOPMENT STRATEOY | 2014 - 2019 | Creating a Prosperous Region



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COMMUNICATINGWITH STAKEHOLDERS

KEY STAKEHOLDERS

- LOCAL GOVERNMENT South Burnett Regional Council & Wide Bay Burnett Regional Organisation of Councils
- STATE GOVERNMENT Local MPs – Deb Frecklington & Jeff Seeney
- FEDERAL MPs Bruce Scott, Warren Truss, Ken O'Dowd
- STATE & FEDERAL GOVERNMENT DEPARTMENTS & AGENCIES e.g. State Development, Tourism, Major Events & Small Business, Agriculture, Treasury & Trade, Health, Education Training & Employment, Transport & Main Roads, Natural Resources & Mines, Local Govt, Science, National Parks. Commonwealth Dept's – Agriculture, Infrastructure & Regional Development, Communications, Employment. Wide Bay Burnett Regional Organisation of Councils, Regional Development Australia (Wide Bay Burnett Region).
- » INDUSTRY ORGANISATIONS South Burnett Tourism Association, South Burnett Wine Association, Chambers of Commerce & Industry Associations, Southern Qld Country Tourism Association, BIEDO,
- Private and or other investors, developers identified over time whether on a project basis or holistically

VISION

Creating a Prosperous Region

COMMUNICATION GOALS

Stakeholders rapidly endorse and participate in delivering South Burnett Direction's projects, role and vision over the long term

COMMUNICATION PRINCIPLES

- » OPEN
- > TRANSPARENT
- >> HONEST

- FAIR
- > TIMELY
- COMPLIANT; AND
- » RELEVANT TO THE AUDIENCE
- » NON-POLITICAL

COMMUNICATION OBJECTIVES

- Ensure relevant stakeholders endorse and regard South Burnett Directions as the peak economic advisory body for the South Burnett
- Enable relevant stakeholders to understand the link between identified projects, key themes and the overall achievement of the vision
- Facilitate positive engagement and communication with stakeholders to secure their ongoing investment and promotion of the South Burnett's economic capacity and capability.
- Encourage ongoing identification, formation and implementation of projects and activities that achieve South Burnett Direction's vision

KEY MESSAGES

Engaging with Government and Regional Organisations

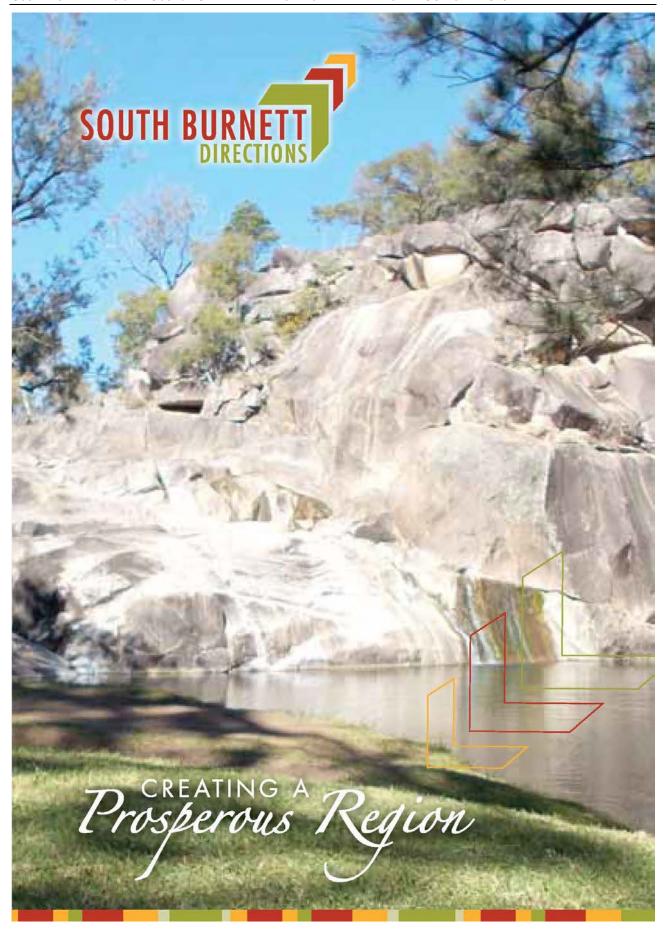
South Burnett Directions is the South Burnett's peak economic body and works collectively with all levels of government and regional organisations to identify long term economic development opportunities.

Engaging with South Burnett focused business and Industry groups and operators

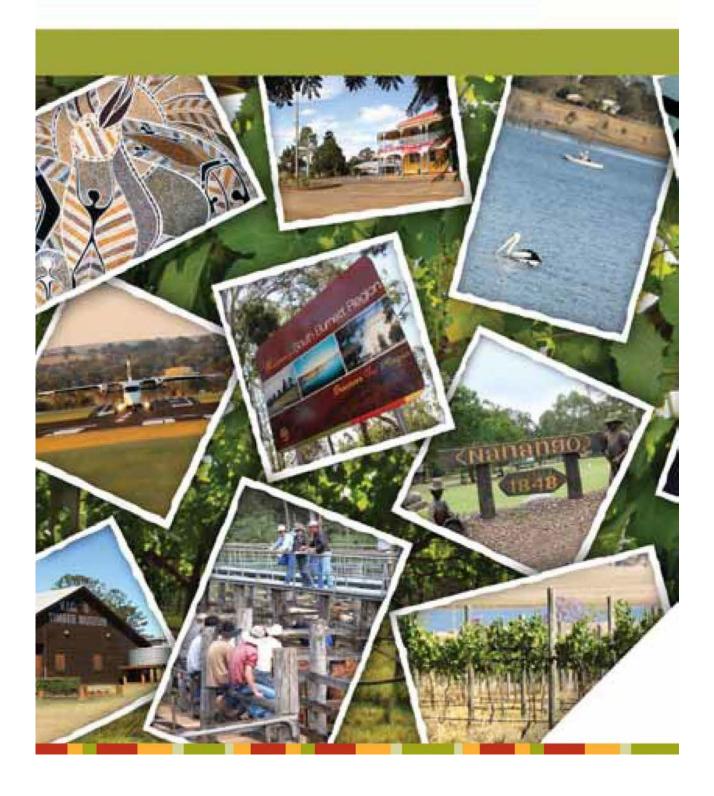
- South Burnett Directions' projects aim to create a prosperous South Burnett region by building on existing capacity and encouraging new developments to deliver long term economic stability and growth.
- South Burnett Directions welcomes support and contributions from all stakeholders to strengthen the economic fabric of the South Burnett.

¹ Stakeholders – South Burnett Regional Council, SBD project leaders and committee members, business and industry operators and their respective industry organisations private investors and all levels of Government with the potential to initiate, partner or promote the achievement of the vision

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PO BOX 336 KINGAROY QLD 4610 T 07 4189 9100 E info@southburnett.qld.gov.au southburnett.qld.gov.au | southburnettdirections.com.au



Financial and Resource Implications

Resourcing should be considered by Council during its annual budget process.

Link to Corporate/Operational Plan

EXC1.1 Develop and implement long term financial plans and indicators to achieve optimum use of resources and alignment to strategic priorities

Communication/Consultation (Internal/External)

South Burnett Directions engaged professional facilitators to develop the concepts into meaningful objectives and to prepare the strategy document. The draft strategy was presented to Councillor Portfolio meetings for review.

The draft economic development strategy was put out for public consultation during October and November 2014. This included seeking comments from state and federal Politian's, local business associations, business leaders, Wide Bay Burnett Regional Organisation of Council's Regional Economic Development Advisory Committee (REDAC) and the Department of State Development, Infrastructure and Planning (DSDIP).

Legal Implications (Statutory Basis, Legal Risks)

Not a legal document

Policy/Local Law/Delegation Implications

Not Applicable

Asset Management Implications

Asset management principles should be included for new and improved infrastructure

Report

Through stakeholder involvement, consultation and facilitation South Burnett Directions has prepared the inaugural South Burnett Regional Economic Development Strategy.

The Strategy's five year vision is to 'Create a Prosperous Region' by 2019.

The strategy focusses on the following 4 key areas for which an action implementation timetable outlines when milestones are expected to be delivered:

- 1. Leadership
- 2. Infrastructure
- 3. Business Development and Growth
- 4. Marketing a Liveable Region

Economic targets within the strategy document include the South Burnett region's key economic indicators being reflective of overall Queensland and with a gross regional product at \$2.7 billion by 2019.

Two new suggestions were received from the public consolation period:

- To make greater reference to future linkages to Brisbane West Wellcamp Airport
- Develop an events strategy to grow visitor numbers to the region.

These comments have been included in the final document for adoption.

7. Infrastructure Services

7.1 Roads & Drainage (R&D)

(a) Officer's Reports

No Report.

7.2 Design & Technical Services (D&TS)

- (a) Officer's Reports
- 7.2.1 D&TS 1396927 Proposed permanent road closure Corndale Road, Corndale

Document Information

IR No 1396927

Author Manager Design & Technical Services

Endorsed

By General Manager Infrastructure

Date 19 January 2015

Précis

An application to permanently close existing road reserve abutting Lot 185 on FY1118 and Lot 186 on FY2215, Corndale has been received by DNRM and requesting Council to make comment on this proposal.

Summary

An application has been received by the Department of Natural Resources and Mines (DNRM) to permanently close road reserve abutting Lot 185 on FY1118 and Lot 186 on FY2215, Corndale. This parcel of road reserve is on the northern side of Corndale Road and is approximately 6.2 kilometres to the east of Memerambi. The total area of land proposed to be resumed is 1.235 hectares with 9,710m² to be amalgamated with Lot 185 and 2640m² with Lot 186.

Officer's Recommendation

That Council advise the Department of Natural Resources and Mines that there is no objection with the submitted proposal.

Financial and Resource Implications

Nil

Link to Corporate/Operational Plan

N/A

Communication/Consultation (Internal/External)

There has been minimal discussion internal to Council and no external consultation undertaken to date.

Legal Implications (Statutory Basis, Legal Risks)

Nil

Policy/Local Law/Delegation Implications

N/A

Asset Management Implications

Nil

Report

An application has been received by the Department of Natural Resources and Mines (DNRM) to permanently close road reserve abutting Lot 185 on FY1118 and Lot 186 on FY2215, Corndale. This parcel of road reserve is on the northern side of Corndale Road and is approximately 6.2 kilometres to the east of Memerambi. The total area of land proposed to be resumed is 1.235 hectares with 9,710m² to be amalgamated with Lot 185 and 2640m² with Lot 186.

The proposed closure has an existing land lease (Lot 1 on RL5689) and this application is requesting to convert the existing lease hold arrangement to freehold land. The subject site is also located at a major drainage crossing on Corndale Rd along with the use of the land allowing access to grazing for cattle.

The road closure is minor in nature and as such it is recommended to offer a letter of no objection to DNRM.

7.3 Water & Wastewater (W&W)

- (a) Officer's Reports
- 7.3.1 W&WW 1411587 Extension of Trade Waste Systematic Inspection Program

Document Information

IR No 1411587

Author Manager Water &: Wastewater

Endorsed

By General Manager Infrastructure

Date 15 January 2015

Précis

Extension of the Systematic Inspection Program to identify and monitor trade waste generators as part of implementing the Trade Waste Policy approved by Council in October 2014.

Summary

Council approved the implementation of a common Trade Waste Policy approach across the entire South Burnett Regional Council area where reticulated sewerage services are provided In October 2014. As part of implementing this policy, a systematic inspection program has been undertaken since mid-November 2014. The current program expires on 13 February 2015. A new inspection program is required to allow an additional 3 months which will enable the entire region assessed.

Officer's Recommendation

That Council:

- 1) Approve a Systematic Inspection Program under s.134 of the Local Government Act 2009 by Council's authorised Plumbing Inspectors, commencing Monday 16 February 2015 and ending Friday 8 May 2015 between the hours of 6am and 6pm (Monday to Friday) for the following purposes:
 - a. Identify properties within the towns of Kingaroy, Nanango, Blackbutt, Wondai, Murgon and Proston that are connected to Council's reticulated sewerage system that generate and discharge trade waste into Council's sewerage systems;
 - b. Enable the collection of information on Council's "Application for Trade Waste Permit" form, including the type of business operated, trade waste generation process, the type and size of pre-treatment facilities installed on the properties and the condition of these facilities; and
 - c. Monitor compliance with the requirements of existing Trade Waste Approvals issued pursuant to the Water Supply (Safety and Reliability) Act 2008.

Financial and Resource Implications

The implementation of the Trade Waste Management Policy will have resource implications with inspections, monitoring and compliance, however this is able to be managed by existing staff at present with limited growth occurring. If development accelerates again, additional resources may be required to manage this.

There are currently 89 trade waste permits registered all at Category One (1) at present, predominantly in Kingaroy, providing \$21,805 income annually. Until the systematic inspection program is completed, it is not known how many additional premises will require a trade waste permit, but it is estimated that a further 150 permits may need to be issued.

Link to Corporate/Operational Plan

SD2

Communication/Consultation (Internal/External)

The Policy was approved by Council in October 2014 and has been published on the Council internet site.

Legal Implications (Statutory Basis, Legal Risks)

The statutory basis for this Policy is the Water Supply (Safety and Reliability) Act 2008

Policy/Local Law/Delegation Implications

Nil

Asset Management Implications

Trade Waste has detrimental impacts on Council's sewerage network if uncontrolled and can result in accelerated deterioration of the pipes and manholes and treatment plant.

Report

At the October 2014 meeting, Council approved the implementation of a consistent Trade Waste Policy for the entire SBRC Region. As part of the implementation of this policy, Council also approved a Systematic Inspection Program which expires on 13 February 2015. Approximately 75% of premises that require inspection have been completed however, because the Christmas break fell within the original program, it has not been possible to complete the inspections within the three (3) month period.

Approving an additional program covering the period to 8 May 2015 will enable sufficient time to complete the remaining inspections and to finalise any follow up work that may be required.

8. Finance, Property & Information Technology

8.1 Finance (F)

(a) Officer's Reports

8.1.1 F - 1410718 - Monthly Financial Statements

Document Information

IR No 1410718

Author Finance Officer (Financial Reporting)

Endorsed

By A/General Manager Finance, Property & Information Technology

Date 16 January 2015

Précis

Report on the Financial Position of South Burnett Regional Council as at 16 January 2015.

Summary

The following information provides a snapshot of Council's Financial Position as at 16 January 2015.

Officer's Recommendation

The Monthly Financial Report as at 16 January 2015 be received and noted.

Financial and Resource Implications

N/A

Link to Corporate/Operational Plan

EC1.1 Development and implement long term financial plans and indicators to achieve optimum use of resources and alignment to strategic priorities.

Communication/Consultation (Internal/External)

N/A

Legal Implications (Statutory Basis, Legal Risks)

N/A

Policy/Local Law/Delegation Implications

N/A

Asset Management Implications

N/A

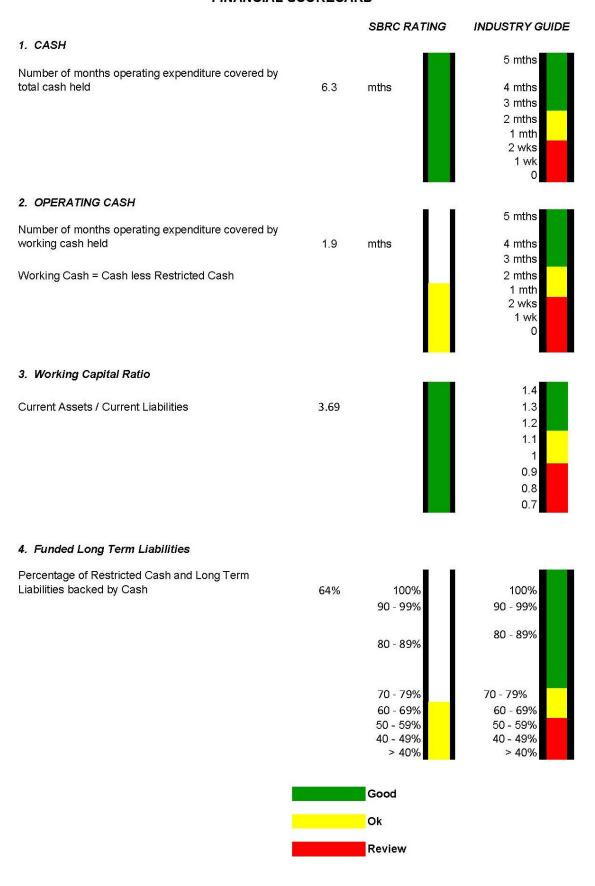
Report

Attached are the Financial Reports of the South Burnett Regional Council as at 16 January 2015.

Attachment 1 - Key Financial Ratios

SOUTH BURNETT REGIONAL COUNCIL

FINANCIAL SCORECARD



Attachment 2 - Statement of Comprehensive Income

Statement of Comprehensive Income As at 31 December 2014 50% of Year Complete

| | 2015 | Original Budget | Variance |
|--|---|------------------------|----------|
| | \$ | \$ | % |
| ncome | | | |
| Revenue | | | |
| Recurrent Revenue | | | |
| Rates, levies and charges | 20,239,277 | 40,830,385 | 49.57% |
| Fees and charges | 1,382,338 | 1,967,295 | 70.27% |
| Rental Income | 260,593 | 459,580 | 56.70% |
| Interest received | 814,486 | 1,657,190 | 49.15% |
| Sales revenue | 3,424,487 | 7,522,540 | 45.52% |
| Other Income | 304,578 | 766,960 | 39.71% |
| Grants, subsidies, contributions and donations | 6,241,711 | 21,299,950 | 29.30% |
| * | 32,667,470 | 74,503,900 | |
| Capital Revenue | | | |
| Grants, Subsidies, Contributions & Donations | 918,400 | 12,168,477 | 7.55% |
| Total Revenue | 33,585,869 | 86,672,377 | |
| otal Income | 33,585,869 | 86,672,377 | |
| xpenses | | | |
| Recurrent Expenses | | | |
| Employee benefits | 12,465,601 | 25,877,400 | 48.17% |
| Materials and services | 15,206,171 | 35,311,747 | 43.06% |
| Finance costs | 1,761,366 | 2,319,070 | 75.95% |
| Depreciation and amortisation | 6,317,013 | 12,634,005 | 50.00% |
| | 35,750,150 | 76,142,223 | |
| Capital Expenses | (476,251) | (1,444,130) | 32.98% |
| otal Expense | 35,273,899 | 74,698,093 | |
| et Result | (1,688,029) | 11,974,284 | |
| | , | , , ,, ,, , | |

Attachment 3 - Statement of Financial Position

Statement of Financial Position As at 31 December 2014

| | 2015 \$ | Original Budget \$ |
|-------------------------------|-------------|-----------------------|
| Current Assets | | |
| Cash and Cash Equivalents | 33,669,333 | 50,632,230 |
| Trade and Other Receivables | 12,121,515 | 9,669,729 |
| Inventories | 979,799 | 824,044 |
| Investments | - | 10,000 |
| Total Current Assets | 46,770,647 | 61,136,004 |
| Non-Current Assets | | |
| Trade and other receivables | 20,242 | 20,242 |
| Investment Property | | |
| Property, Plant and Equipment | 837,304,443 | 813,269,165 |
| Intangible Assets | 6,234,639 | 6,234,639 |
| Total Non-Current Assets | 843,559,323 | 819,524,046 |
| TOTAL ASSETS | 890,329,971 | 880,660,049 |
| Current Liabilities | | |
| Trade and other payables | 7,786,639 | 6,548,909 |
| Borrowings | 1,687,761 | 1,687,761 |
| Provisions | 3,187,410 | 3,184,739 |
| Total Current Liabilities | 12,661,809 | 11,421,410 |
| Non-Current Liabilities | | |
| Borrowings | 33,006,498 | 34,674,093 |
| Provisions | 10,616,231 | 10,616,231 |
| Total Non-Current Liabilities | 43,622,729 | 45,290,324 |
| TOTAL LIABILITIES | 56,284,539 | 56,711,733 |
| NET COMMUNITY ASSETS | 834,045,432 | 823,948,316 |
| Community Equity | | |
| Asset Revaluation Surplus | 417,687,851 | 402,909,688 |
| Retained Surplus/(Deficiency) | 416,357,581 | 421,038,628 |
| TOTAL COMMUNITY EQUITY | 834,045,432 | 823,948,316 |

8.1.2 F -1412918 - 2014/2015 Budget Revision

Document Information

IR No 1412918

Author Acting General Manager Finance, Property & Information Technology

Endorsed

By Acting Chief Executive Officer

Date 22 January 2015

Précis

Review of Council's 2014/2015 Budget for the half year ending 31 December 2014.

Summary

A review of the 2014/2015 Budget has been undertaken as at 31 December 2014. The projected operational surplus (exclusive of flood restoration works) has decreased by \$46,571 to \$615,106.

The decrease in capital revenue of \$8.36m is as a result of the timing of payment of the subsidy towards the Kingaroy Wastewater Treatment Plant.

The Capital Budget Estimates have also been reviewed with the major differences relating to the timing of expenditure for two major projects – Kingaroy Waste Water Treatment Plant and the Gordonbrook Water Treatment Plant.

The tables below show the projected changes compared to original budget for each of relevant functions of Council for both Operational and Capital.

Operational Budget

| Program | Original Budget Result | Half Year Result | |
|------------------------|------------------------|------------------|--|
| | \$ | | |
| General Operations | (\$165,095) | (\$58,481) | |
| Plant & Fleet | \$852,245 | \$698,960 | |
| Water | (\$182,273) | (\$182,273) | |
| Waste Water | \$91,525 | \$91,525 | |
| Waste | \$65,275 | \$65,275 | |
| NDRRA | (\$2,300,000) | (\$2,300,000) | |
| Result from Operations | | | |
| (exc Capital Revenue) | (\$1,638,323) | (\$1,684,894) | |

A projection of Councils operating result (excluding flood restoration works) is as follows:

| Program | Original Budget Result | Half Year Result |
|--------------------|------------------------|------------------|
| General Operations | (\$165,095) | (\$58,381) |
| Plant & Fleet | \$852,245 | \$698,960 |
| Water | (\$182,273) | (\$182,273) |
| Waste Water | \$91,525 | \$91,525 |
| Waste Management | \$65,275 | \$65,275 |
| Total Surplus | \$156,800.00 | \$156,800.00 |

Capital Budget

| Program | Original | First | Half Year | Movement from |
|---------------------|--------------|--------------|----------------|----------------|
| | Budget | Revision | Revised Budget | Revised Budget |
| Land | | \$53,020 | \$53,020 | |
| Buildings | \$1,801,000 | \$2,675,111 | \$3,334,111 | \$659,000 |
| Tourism Facilities | \$840,000 | \$1,029,345 | \$1,029,345 | |
| Parks and Gardens | \$15,000 | \$92,340 | \$93,592 | \$1,252 |
| Plant and Equipment | \$3,978,050 | \$5,141,530 | \$5,241,530 | \$100,000 |
| Road and Drainage | \$14,796,290 | \$15,418,011 | \$15,883,102 | \$465,091 |
| NDRRA | \$500,000 | \$500,510 | \$500,510 | |
| Water | \$5,690,000 | \$11,171,765 | \$8,863,588 | \$(2,308,177) |
| Waste Water | \$17,410,000 | \$19,145,572 | \$13,372,942 | \$(5,772,630) |
| Waste | \$893,356 | \$989,045 | \$989,045 | |
| Total | \$45,923,696 | \$56,216,249 | \$49,360,785 | \$(6,855,464) |

Adjustments have been made in:

Operating Revenue:

- · Fees and Charges,
- Grants, Subsidies Contributions and Donations.

Capital Revenue:

Grants, Subsidies, Contributions and Donations, mainly related to the timing of the receipt
of funds and expenditure for the Kingaroy Waste Water Treatment Facility and the Kingaroy
Water Treatment Plant.

Expenditure

- Donations,
- Employee Benefits,
- · Finance Costs,
- · Materials and Services.

The proposed amendments do not significantly change the focus of the overall budget as forecast in July 2014.

The revised Capital Program is attached.

Officer's Recommendation

That in accordance with Section 170(3) of the Local Government Regulation 2012 the revised Budget to 30 June 2015 be adopted.

| | | 14/15 Original | 14/15 Proposed |
|--|-------------------|----------------|----------------|
| | 14/15 YTD Actuals | Budget | Budget |
| REVENUE | | | |
| Recurrent Revenue | | | |
| Fees & Charges | - 1,622,327 - | 1,967,295 - | 1,941,895 |
| Interest Received | - 880,419 - | 1,657,190 - | 1,657,190 |
| Other Income | - 328,133 - | 766,960 | 766,960 |
| Rates, Levies & Charges | - 20,231,154 - | 40,830,385 | 40,830,385 |
| Rental Income | - 284,252 - | 459,580 | 459,580 |
| Sales Revenue | - 4,348,033 - | 7,522,540 - | 7,522,540 |
| Grants, Subsidies, Contributions & Donations | - 6,301,520 - | 21,299,950 | 21,341,929 |
| Total Recurrent Revenue | - 33,995,837 - | 74,503,900 - | 74,520,479 |
| Capital Revenue | | | |
| Grants, Subsidies, Contributions & Donations | - 963,864 - | 12,168,477 | 3,808,477 |
| Total Revenue | - 34,959,701 - | 86,672,377 - | 78,328,956 |
| Capital Income | | | |
| Capital Income | - 494,578 - | 1,444,130 | 1,444,130 |
| TOTAL INCOME | - 35,454,280 - | 88,116,507 - | 79,773,086 |
| EXPENSES | | | |
| Recurrent Expenses | | | |
| Depreciation | 6,317,013 | 12,634,005 | 12,634,005 |
| Donations | 405,697 | 510,500 | 480,500 |
| Employee Benefits | 13,387,930 | 25,877,400 | 25,693,270 |
| Finance Costs | 1,769,971 | 2,319,070 | 2,542,355 |
| Materials & Services | 16,298,582 | 34,801,248 | 34,855,243 |
| Total Recurrent Expenses | 38,179,193 | 76,142,223 | 76,205,373 |
| TOTAL EXPENSES | 38,179,193 | 76,142,223 | 76,205,373 |
| Net Operating Surplus | 2,724,913 - | 11,974,284 | 3,567,713 |

Financial and Resource Implications

The revised budget maintains the link with achieving the Operational Plan 2014/15 and is generally in line with the revenue and expenditure priorities of the Original Budget as adopted by Council on 25 July 2014.

Link to Corporate/Operational Plan

EXC1.1 Develop and implement long term financial plans and indicators to achieve optimum use of resources and alignment to strategic priorities

Communication/Consultation (Internal/External)

Budgets were reviewed by the relevant budget manager.

Legal Implications (Statutory Basis, Legal Risks)

The budget review has been undertaken in accordance with Section 170(3) of Local Government Regulation 2012.

Policy/Local Law/Delegation Implications

Budget reviews allows expenditure to be incurred by delegation or approval of Council.

Asset Management Implications

Depreciation is used as a source of funds to enable capital expenditure. The Asset Registers for all Asset Classes will be adjusted as required for the Capital Expenditure.

8.2 Property (P)

(a) Officer's Reports

No Report.

8.3 Information Technology (IT)

(a) Officer's Reports

No Report.

9. Executive Services

9.1 Governance (G)

(a) Officer's Reports

No Report.

9.2 Social Performance (SP)

- (a) Officer's Reports
- 9.2.1 C 1408751 Minutes of the Mayor's Community Benefit Fund Assessment Committee Meeting held on Tuesday, 16 December 2014

Document Information

IR No 1408751

Author Senior Officer Community & Events

Endorsed

By Chief Executive Officer

Date 12 January 2015

Précis

Minutes of the Mayor's Community Benefit Fund Assessment Committee Meeting held on Tuesday 16 December 2014.

Summary

Providing a copy of the Minutes of the Mayor's Community Benefit Assessment Committee Meeting held in the South Burnett Regional Council Chambers on Tuesday 16 December 2014.

Officer's Recommendation

That Council endorse the attached minutes and recommendations of the Mayor's Community Benefit Assessment Committee Meeting held on Tuesday 16 December 2014.



Minutes

Of the

Mayor's Community Benefit Fund Assessment Committee

Held in the South Burnett Regional Council Committee Room, Kingaroy

On Tuesday 16 December 2014

Commencing at 8.00 am

Senior Officer Community & Events: Michael Hunter

Mayor's Community Benefit Fund Assessment Committee Agenda ORDER OF BUSINESS:

| 1. | CONFIRMATION OF MINUTES OF PREVIOUS MEETING | | | |
|----|---|---|---|--|
| 2. | | AGENDA ITEMS | | |
| | 2.1 | Welcome | | |
| | 2.2 | Apologies | 2 | |
| | 2.3 | Correspondence | | |
| | 2.4 | Round Four Funding Criteria | 2 | |
| | 2.5 | Mayor's Community Breakfast – Tuesday, 19 August 2014 | 3 | |
| | 2.6 | Mayor's Charity Golf Day - 21 November 2014 | | |
| 3. | GENERAL SECTION | | 3 | |
| | 3.1 | Other Business | 3 | |

MAYOR'S COMMUNITY BENEFIT FUND ASSESSMENT COMMITTEE- MINUTES - TUESDAY 16 DECEMBER 2014

Minutes of the meeting of the Mayor's Community Benefit Fund Assessment Committee, held in the South Burnett Regional Council Committee Room, Glendon Street, Kingaroy on Tuesday 16 December 2014 at 8:12am.

Present

Cheryl Dalton (Chairperson), Michael Hunter (SBRC Senior Officer Community & Events), Sheena Uebergang (Minutes), Lesley Dennien, Mark Huston, Scott McLennan

1. CONFIRMATION OF MINUTES OF PREVIOUS MEETING

Resolution:

Moved Mark Huston, seconded Scott McLennan.

That the minutes of the previous meeting held on Wednesday 10 September 2014 as recorded be confirmed.

Carried 4/0

AGENDA İTEMS

2.1 Welcome

Cheryl Dalton welcomed everyone to the meeting.

2.2 Apologies

Apologies were received from the following Committee members:

Rod Morgan, Marie Shaw, Jim Young, Ross Heaney

2.3 Correspondence

No correspondence was received since the last meeting.

2.4 Round Four Funding Criteria

Round Four (4) for the Mayor's Community Benefit Fund is due to open on Monday, 2 February 2015 and will close on Friday, 27 February 2015.

Resolution:

Moved Scott McLennan, seconded Mark Huston.

That

 The Criteria for Round 4 of funding and the allocated amount of \$10,000 for Round 4 will be supporting disadvantaged people in our community with a focus on the aged.

Carried 4/0

Page 2

MAYOR'S COMMUNITY BENEFIT FUND ASSESSMENT COMMITTEE- MINUTES - TUESDAY 16 DECEMBER 2014

2.5 Mayor's Community Breakfast – Tuesday, 19 August 2014 Resolution:

Moved Mark Huston, seconded Lesley Dennien

That the proceeds from the Mayor's Community Breakfast held on 19 August 2014 which total \$465 are to assist the Kingaroy and District RSL's Sub-branch 2015 ANZAC Centenary commemoration.

Carried 4/0

2.6 Mayor's Charity Golf Day – 21 November 2014

Update on the Mayor's Charity Golf Day, held on 21 November 2014 at the Kingaroy Golf Club.

The Committee discussed the possibility of two (2) Golf Days to be held in 2015, as fundraisers for the Mayor's Community benefit fund, so that an 18-hole course and a 9-hole course can be played and shared around the region.

The Committee congratulated the staff involved in the organising of the event and noted the significant fundraising amount from the event.

3. GENERAL SECTION

3.1 Other Business

The application received from Red Earth Community Foundation and which was presented at the previous meeting held on 10 September 2014 was discussed and the Committee resolved to delegate responsibility to Michael Hunter for continuing discussions with the Applicant.

The Committee raised the need to capture the progress and success of the community projects being funded by the Mayor's Community Benefit Fund.

It was requested that Committee Members report back to the next Mayor's Community Benefit Funding Meeting to be held in February on projects that have been delegated to members to attend or follow-up.

The Committee discussed the concept of a Rural Outreach project. This is to be raised at the next meeting.

The meeting closed at 9:19am.

Page 3

Financial and Resource Implications

N/A

Link to Corporate/Operational Plan

N/A

Communication/Consultation (Internal/External)

N/A

Legal Implications (Statutory Basis, Legal Risks)

N/A

Policy/Local Law/Delegation Implications

N/A

Asset Management Implications

N/A

10. Information Section (IS)

10.1 IS - 1410736 - Reports for the Information of Council

Document Information

IR No 1410736

Author Executive Support Officer

Endorsed

By Chief Executive Officer

Date 16 January 2015

Précis

Reports received for the Information of Council.

Summary

Minutes of the Audit Committee Meeting held on 19 December 2014 Workplace Health & Safety Report for January 2015 Listing of Correspondence pending completion of Assessment Report Delegated Authority Report Road Maintenance Expenditure Report

Officer's Recommendation

That the reports be received.

11. General Section

No Report.

12. Confidential Section

12.1 CONF - 1411545 - Proposal for technical support services for Gordonbrook WTP and Kingaroy WWTP upgrade projects

Document Information

IR No 1411545

Author Manager Water and Wastewater

Endorsed

By General Manager Infrastructure

Date 15 January 2015

Reason for Confidentiality

This report is **CONFIDENTIAL** in accordance with Section 275(1)(e) of the Local Government Regulation 2012, which permits the meeting to be closed to the public for business relating to the following:

(e) contracts proposed to be made by it